



York St John University

**Degree of Master of Arts**

It is hereby certified that  
was admitted to the degree of  
with  
in  
on

**Jaap Zwart**  
**Master of Arts**  
**Merit**  
**Leading Innovation and Change**  
**10 October 2014**

Vice Chancellor

Registrar



0015002

## Diploma Supplement and Transcript

### Student Information

Name	Jaap Zwart	Date of Birth	15 January 1967
Student number	109025249	HESA number	1010130036171
Date of Admission	1 May 2011	Date of Leaving	10 October 2014

### Award Information

Award	Master of Arts Leading Innovation and Change
Classification	Merit
Average mark	66.33
Date Awarded	10 October 2014
Main field(s) of study	Leading Innovation and Change
Awarding Institution	York St John University
Institution administering studies	York St John University
Delivered at	Robert Kennedy College, Zurich, Switzerland

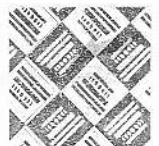
### Results

		<u>Mark</u>	<u>Attempt</u>	<u>Level</u>	<u>Credit</u>	<u>ECTS</u>
2010/1	<b>MA Leading Innovation and Change (DL) PT</b>					
2011/2	<b>MA Leading Innovation and Change (DL) PT</b>					
MODZ33	Leading Innovation and Change	63	1	M	30	15
MODZ70	The Essence of Leadership	67	1	M	30	15
2012/3	<b>MA Leading Innovation and Change (DL) PT</b>					
MODZ13	Strategic Thinking and Strategic Leadership	60	1	M	30	15
MODZ60	Culture and Innovation in Organisations	68	1	M	30	15
2013/4	<b>MA Leading Innovation and Change (DL) PT</b>					
MODZ53	Dissertation: LIC	70	1	M	60	30
Total credits gained					180	90



Alison Kennell, Registrar and Secretary to the Governing Body  
Date of Issue: 21 October 2014

To check the validity of this transcript call 01904 876846 and quote transcript number 109025249/1.



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**Interpretation of Diploma Supplement and Transcript Information for Taught Modular Programmes**

The University's programmes of study are organised according to a modular structure. Each module is a self-contained unit of teaching, learning and assessment which is assigned a credit value according to the number of notional study hours assigned to it. One credit point is assigned for 10 notional study hours. Modules are assigned a level which maps to the Framework of Higher Education Qualifications in England, Wales and Northern Ireland as follows:

York St John Level	Framework for Higher Education Qualifications	European HE Area Cycle / Typical Credits
Level 0	Entry Level National Qualifications Framework Level 3 A Level	
Level 1	C (Certificate) Certificate of Higher education	120 credits / 60 ECTS
Level 2	I (Intermediate) Diploma of Higher Education Foundation Degree	<i>Short Cycle</i> 240 credits / 120 ECTS
Level 3	H (Honours) Bachelors degrees, Graduate Diplomas	<i>First Cycle</i> 360 credits / 180 ECTS - Honours Degrees 120credits / 60 ECTS - Graduate Diploma
Level 'M'	M (Masters)	<i>Second Cycle</i> 180 credits / 90 ECTS - Masters 120credits / 60 ECTS - Postgraduate Diploma 60 credits / 30 ECTS - Postgraduate Certificate

Each module has learning outcomes which are appropriate to the designated level of study. Modules are specified for a programme of study at validation. Information about programme structure can be found in the relevant programme specification which can be accessed through the Study Here : Programme Specifications link from the University website. Students will typically study 120 credits in one year as a full time undergraduate student or 180 credits in a year as a full time postgraduate student. A part-time student will study the same number of credits for an award at a slower rate. Credit may be transferred to the University from another UK or international HEI. On selected exchange programmes equivalent marks on the University scale are assigned for work undertaken according to agreed mark translation tables and incorporated into award calculations. For information on the actual performance at another HEI, that institution's transcript should be consulted.

All modules are marked according to a standardised 0 - 100 marking scale. The minimum pass mark for an undergraduate module (Levels 0, 1, 2 and 3) is 40. The pass mark for a module at Level M is 50. A maximum pass mark of 40 is available on re-examination for an undergraduate module. A maximum mark of 50 is available for re-examination for a postgraduate module. The degree classification for an honours degree is determined by consideration of the average mark derived from the credit-weighted average of all marks at levels 2 and 3. Other awards may be graded with merit or distinction, again determined by reference to the credit weighted average of module marks.

**Undergraduate Modules (Levels 0, 1, 2, 3)**

Mark	Result
70 - 100	Class 1
60 - 69	Class 2:1
50 - 59	Class 2:2
40 - 49	Class 3
0 - 39	Fail
Pass / Fail	Pass or fail for modules which carry no mark, e.g. placements

**Postgraduate Modules (Level M)**

Mark	Result
70 - 100	Distinction
60 - 69	Merit
50 - 59	Pass
0 - 49	Fail

The University's degrees are awarded by York St John University, or the University of Leeds, or the University of York as indicated on the individual student information overleaf. The language of instruction for all awards is English. Awards typically qualify students for study at the next H.E. level, eg a Bachelors degree will qualify a student for study at Masters level or a Foundation degree will qualify a student for study at Bachelor Honours level.